





Financial Reporting Council Independent regulator of the accounting profession

Kelvin Wong Financial Reporting Council 14th July 2022



Rotary International

A humanitarian service organization which brings together business and professional leaders in order to provide community service, <u>promote integrity</u>, and <u>advance</u> <u>goodwill</u>, peace, and understanding in the world.

Rotary Club of Star Avenue

We are a cluster of stars forming into galaxies and the brightness shows directions in the night sky for people to find their way. We aspire to pool our efforts to go beyond ourselves to serve humanity.

TOGETHER, WE SERVE TO CHANGE LIVES.



History of the FRC – Independent Regulator

Time	Milestone
13 Jul 2006	Enactment of the FRC Ordinance
1 Dec 2006	Establishment of the FRC
16 Jul 2007	Commencement of full operation – Investigation & Enquiry
24 Jan 2018	Introduction of the FRC (Amendment) Bill 2018 at the Legislative Council
30 Jan 2019	Passage of the FRC Amendment Bill 2018
1 Oct 2019	Commencement of New Auditor Regulatory Regime
Oct 2021	Government plans to introduce the Further Reform proposal into Legco by October 2021

14 JERC2-OR@tary Club of the Avenue



Mission of the FRC

What is an effective regulator?

- Defender of law
- Promotor of good corporate governance

How to become an effective regulator?

- Efficient regulatory process
- Effective regulatory outcome
- A learning organization



挫銳解紛,和光同塵-有效監管與良性競爭

物竞天擇,適者生存!

君子愛財,取之有道。

良性竞爭,以質獲利,創造市場。

惡性竞爭,輕質保利,破壞市場。

會計改革,商機無限,

會計專業,既廣且深。

有效規管,改革之本;

挫銳解紛,營造環境,

良性竞爭,和光同塵;

雕鶚鸞凰,各自飛揚!



Our concerns – audit quality

- COVID-19 & its traumatic impact to company's cash flow and sustainability (going concern assumption)
- Economic uncertainty and its impact to management judgement and impairment of assets (cognitive bias)
- Vulnerability of company performance, fragility of public trust, and the dilemma of the auditor (where to stand?)





Our Personality traits From old regime to new regime

Our personality traits 企業文化特質	Old Regime舊體制	New Regime新體制
Our Work 工作	Case oriented 個案導向	Process oriented 個程導向
Our Mode 模式	Reactive 反應式	Proactive 主動式
Our Culture 文化	Closed 封閉式	Open 開方式
Our Perspective 思考方法	Inward looking 内觀	Outward looking 外觀
Our Approach 方式	Piecemeal 零散的	Portfolio 组合的、系列的
Our Board 董事局	Confirmatory 確認型	Exploratory 探究型
Our Strategy 策略	Backward looking 回望性	Forward looking 前瞻性
Our System 制度	Discrete 分離的	Integral 整體的
Our Staff 團隊	Tenant 寄客	Owner 主人翁







Building One Culture **One Team**



by Gelty Images



You can measure the distance between stars (quantity) but not the human soul (quality)



Gaius Tacitus (56 AD – 120 AD) Senator, historian of the Roman Empire

The happiness of the times is that when you may think as you wish and speak as you think.

10



For what is man, what has he got? If not himself, then he has naught. To say the things he truly feels, and not the words of one who kneels. The record shows, I took the blows, and did it my way!

"Oh no, oh no not me, I did it my way".

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Meteors 流星



Comets 彗星



Fixed stars 恆星



Life is like a piano; how well is it depends on how you play



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Thank you

14 July 2022 FRC - Rotary Club of the Avenue 16